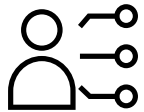


AOT's Positioning on Trade Associations for Climate Alignment 2025

Airports of Thailand Public Company Limited

Climate change has been identified as a potential issue affecting various aspects of AOT's operations. This topic, aligned with the obligations under the Paris Agreement, can be addressed through Thailand's Nationally Determined Contributions (NDCs), which advocate for the alleviation of climate change impacts. AOT recognizes that supporting relevant trade associations on climate-related matters is vital to its role in contributing to national emissions reduction. Engaging with influential trade associations can help accelerate progress and ensure comprehensive coverage across all AOT jurisdictions.

AOT contributes to external organizations by allocating expenditures to support sustainable development across various issue areas. Climate alignment with the Paris Agreement – recognized as a key commitment and core activity of both national and international trade associations – is included in AOT’s contribution efforts to drive meaningful policy and accelerate broader progress on the climate change agenda. To reinforce AOT’s climate position through trade association engagement, the company has established a structured governance framework for public policy engagement, with clear accountability extending to the executive level for any actions taken in collaboration with trade associations.



Management Level

At the management level of AOT, the responsibility and accountability are being representative of AOT in joining the relevant conference and contributing the relative agenda as membership to trade association to tackle the crucial issues. i.e., climate change, as committed by the positioning of trade association. Additionally, building the networking across related organization or external parties to drive and raise the progress on climate change.



Operational level

The operational level of AOT has to comply with the direction and implementation plan to accomplish the commitment and AOT’s positioning on contributed trade association in practice. Furthermore, monitoring and reporting the progress are two significant steps that are required to be tracked and to be reported to the management level.

A Clear framework for reviewing, monitoring, and misalignment processes for AOT in trade association contribution



In advocating the expenditure through trade association that constitutes the policy enacting for climate change, AOT established the stepwise processes for trade association contribution, including reviewing, monitoring, and a clear framework for addressing misalignments between climate change policy positions of trade associations and AOT climate position. These are the process step regarding the management system in place of AOT.

Reviewing	AOT conducts the review process to consider the trade association that constitutes an alignment for climate change and Paris agreement. The commitment and relevant activities have prioritized to be the key point in contributing the trade association of AOT.
Monitoring	In monitoring process, AOT considers the results after joining in order to ensure an alignment whether trade association can deliver the value related to the commitment and target. An alignment between consequence and target is crucial in the monitoring process owing to the further decision in contributing trade association or conducting misalignment framework in case the results cannot be met with the commitment. The results are reviewed and reported to the executive level in accordance with the management system in place for the reporting to governance framework.
Misalignment	Apart from monitoring outcome in contributing climate change through trade association, AOT established a clear framework for addressing misalignments between climate change policy positions of trade associations and AOT's positioning. This process will be conducted for the further consideration regarding AOT' s positioning in each trade association to decide whether AOT will be participating with trade association, leaving trades, or distancing the company from the misalignment. These actions are the occurred consequences after the monitoring process once the outcome is inconsistent with the AOT's position on climate change.

Reporting on Climate policy positions and activities of trade associations.



AOT is a membership of Airports Council International Asia-Pacific (ACI APAC) and ACI World Governing Board (ACI WGB). Being part of membership in these trade associations to focus on the crucial topic, i.e., climate change, AOT can do the effective practice relevant to the approach that can tackle the climate issue in the context of AOT by adopting the acquired information. The encouragement of AOT through trade associations can accelerate and drive the key change associated with the climate issues among the airport groups. This can catalyze the movement of awareness regarding the organization plan to integrate the urgent issues as part of operation and strategic plans. It is addressing and accounting the climate change and emerging issues across all AOT's operation with these contributions.



Reporting on Climate policy positions and activities of trade associations – Airports Council International (ACI)



CLIMATE POLICY POSITION

Airports Council International (ACI) is a **global trade association representing airport operators and engaging with international aviation bodies, regulators, and policymakers on airport-related policy matters**. ACI’s climate-related policy position is reflected through its environmental advocacy and industry programs, including Airport Carbon Accreditation (ACA), which encourages airports to reduce carbon emissions, adopt clean technologies, strengthen climate resilience, and support long-term decarbonization of the aviation sector.

AREA OF ACTIVITY

- Engaging with **international aviation bodies, regulators, and policymakers on airport-related climate and sustainability policy**.
- Providing industry positions, technical recommendations, and **consultation responses on aviation decarbonization**, carbon management, and airport resilience.
- Advocating for airport climate action through programs such as **Airport Carbon Accreditation (ACA)**, clean technology adoption, emissions reduction, and long-term carbon goals.
- Supporting members in aligning airport operations with international climate objectives and sustainable aviation transition pathways.

AOT contribution

AOT participates in Airports Council International (ACI) as part of its engagement with international airport industry networks. **AOT supports ACI’s climate-related policy direction, particularly on airport decarbonization, carbon management, climate resilience, and the promotion of Airport Carbon Accreditation (ACA)**. Through its participation in ACI, AOT gains access to international policy updates, technical knowledge, and industry best practices, while supporting collective airport-sector advocacy toward low-carbon and climate-resilient aviation. AOT considers ACI’s climate-related policy activities to be aligned with AOT’s climate strategy, carbon reduction direction, and long-term net-zero agenda.



<https://aci.aero/2026/05/05/modernizing-aviation-policy-is-critical-outdated-regulations-risk-constraining-global-air-travel-growth/>

Relevance to trade association

ACI’s activities are relevant to AOT’s climate-related trade association engagement because ACI represents airport operators and participates in regulatory, policy, and industry discussions that may influence aviation-related climate legislation, standards, and guidance. AOT supports ACI’s climate-related advocacy where it aligns with AOT’s climate strategy, carbon reduction direction, and international aviation sustainability objectives.

Thank you
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